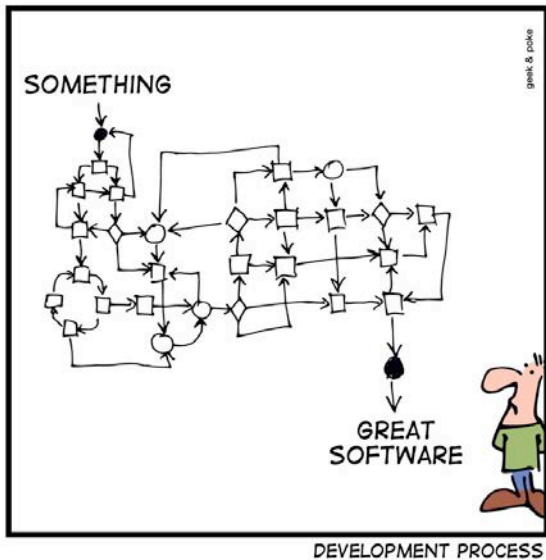


SIMPLY EXPLAINED



A Software Crisis

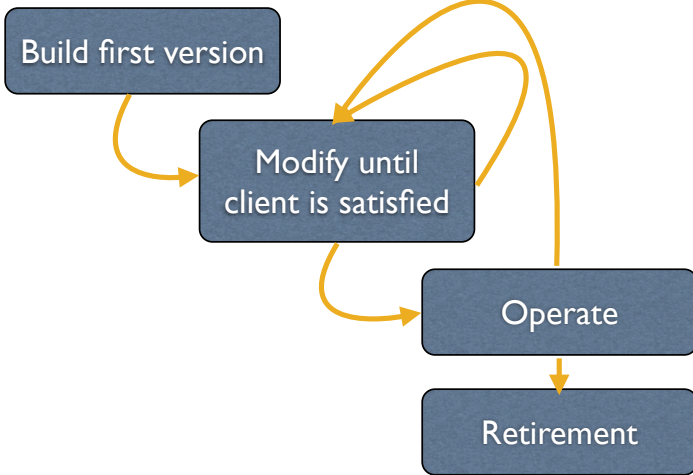


Denver International Airport (DIA)

Construction started in 1989 • 53 sq miles
 • Planned: 1.7 bio USD costs, opening 1993

Code and Fix

(1950-)



Code and Fix: Issues

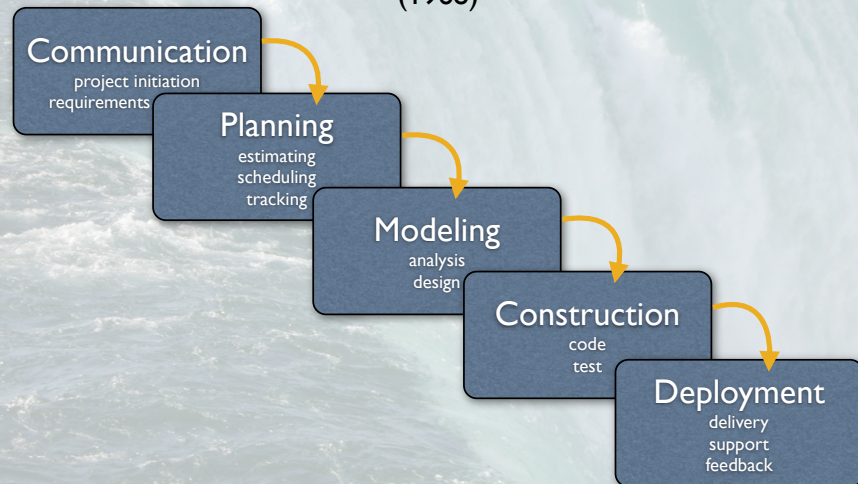
- No process steps – no specs, docs, tests...
- No separation of concerns – no teamwork
- No way to deal with complexity

Code and Fix



Waterfall Model

(1968)



Communication

Communication

project initiation
requirements gathering

6.6 Map Series Tool

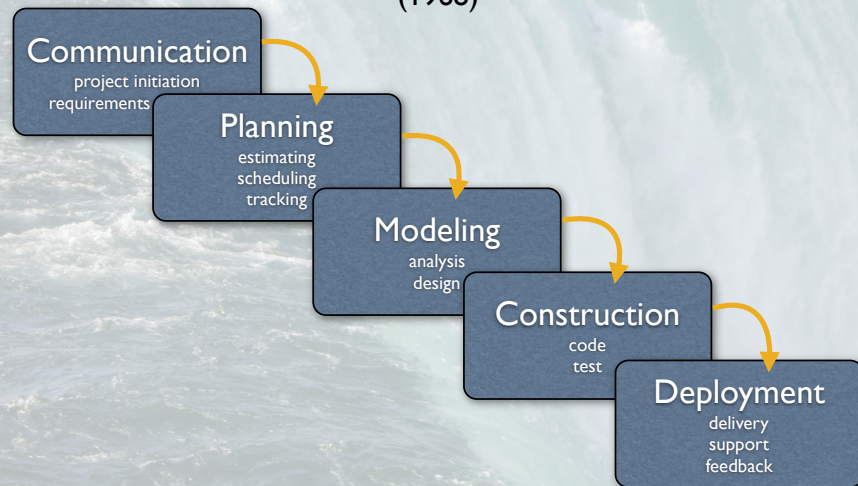
Use Case Description	
Summary	User generates one or more maps from a series of maps for a given boundary feature (compartment, landscape etc).
Actors	EIMS User
Pre-Conditions	User requires one or more maps sheets from a series, for a boundary feature.
Post-Conditions	Map or series of maps is generated and printed
Priority	Required

Scenario

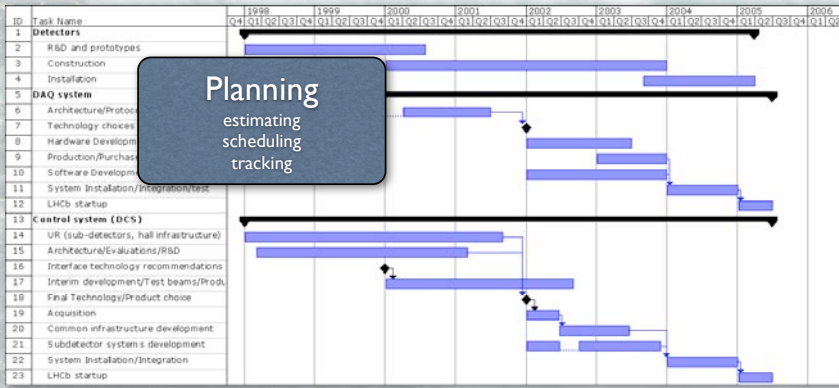
- 1) User starts the tool.
System displays a list of map series that the user can select from. Default map series will be "Landscape 1:7920". Can be set at any scale.
- 2) User selects map series on form.
System then determines if any boundary features are selected.
 - A. Features Selected:
 - i. If features are selected, it asks the user to if they want to generate a map series for the selected feature. Only one feature can used at a time.
 - B. No Features Selected:
 - i. If no features are selected, or user opts to select the feature manually, the system prompts the user to select the district and compartment of interest from pull downs. It then zooms to that location, generates the map sheet boundaries, draws them with the map sheet names.
- 3) User can select individual sheets on screen, or select to print just an index map, or the entire series.
System starts generating and printing maps based on the selected sheets.
- 4) User collects maps from printer.

Waterfall Model

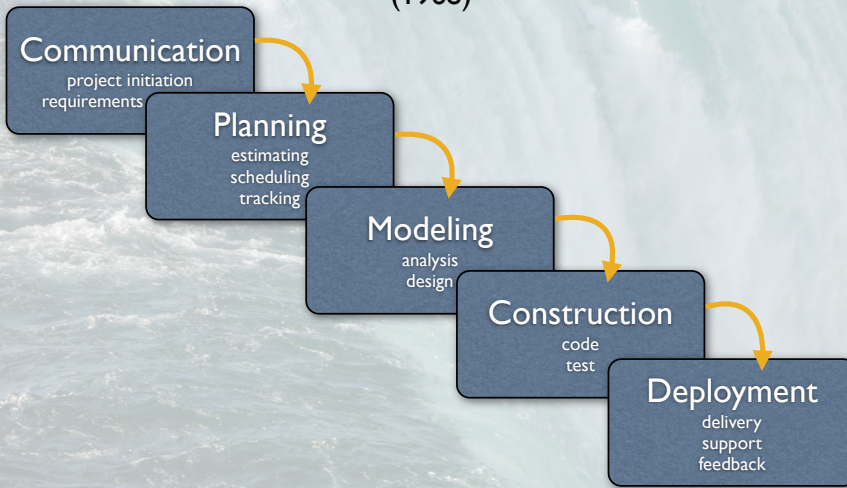
(1968)



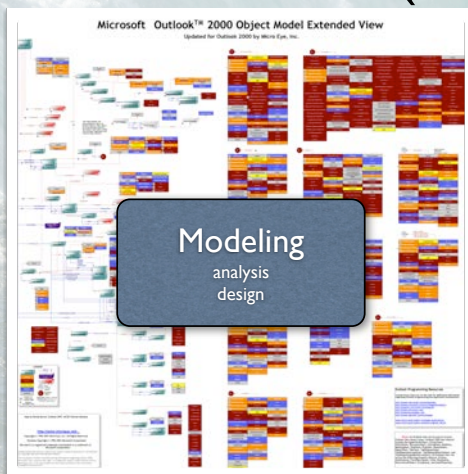
Planning



Waterfall Model (1968)

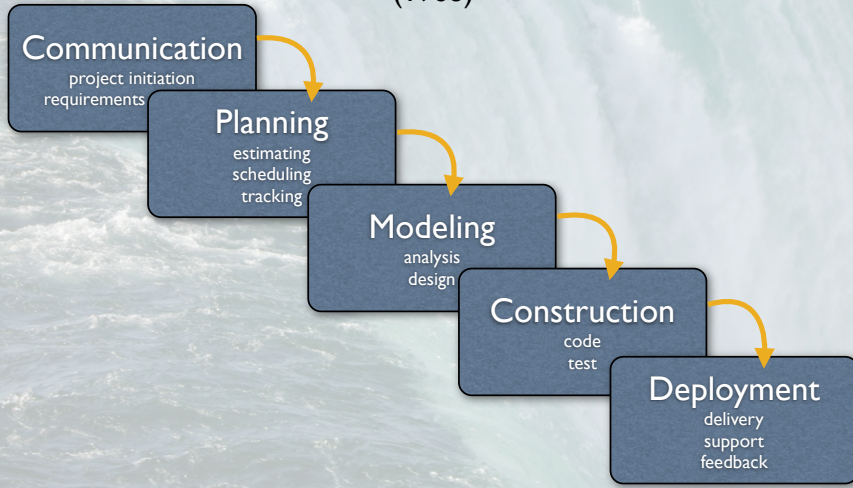


Waterfall Model (1968)

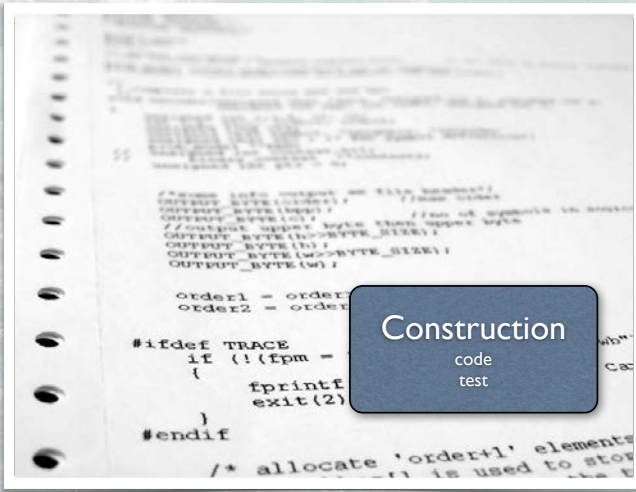


Waterfall Model

(1968)

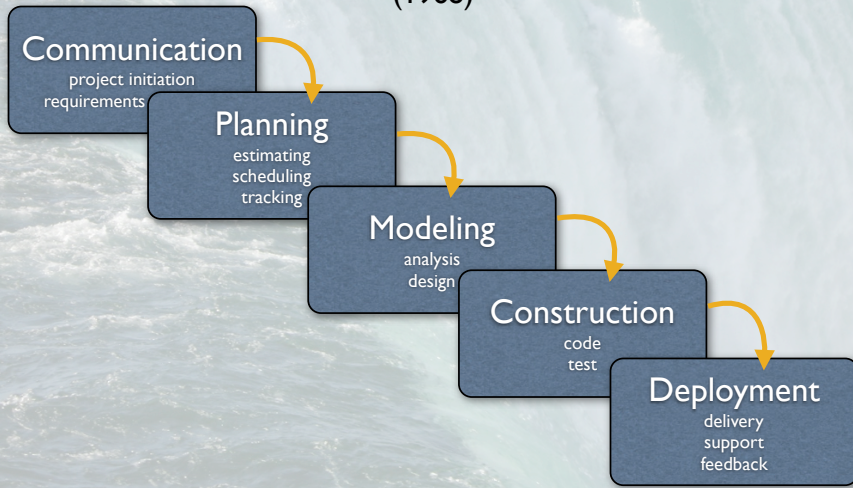


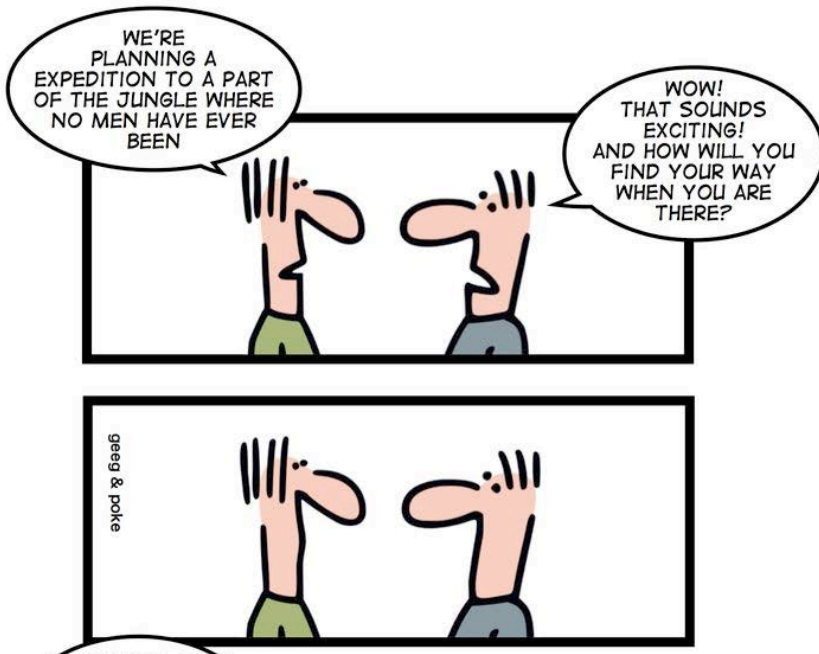
Waterfall Model



Waterfall Model

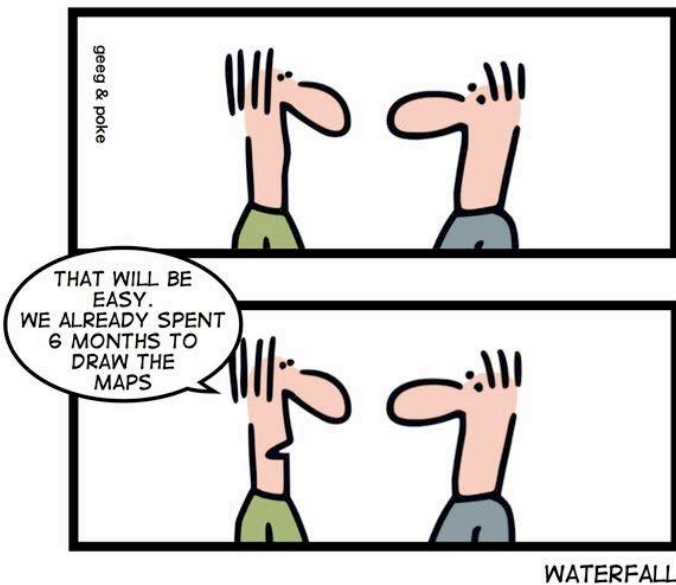
(1968)





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2012/05/simply-
explained-wtf.html](http://geekandpoke.typepad.com/geekandpoke/2012/05/simply-explained-wtf.html)



Waterfall Model

(1968)

Communication

project initiation
requirements

- Real projects rarely follow a sequential flow
- Hard to state all requirements explicitly
- No maintenance or evolution involved
- Customer must have patience
- Any blunder can be disastrous

Planning

estimating
tracking

Modeling

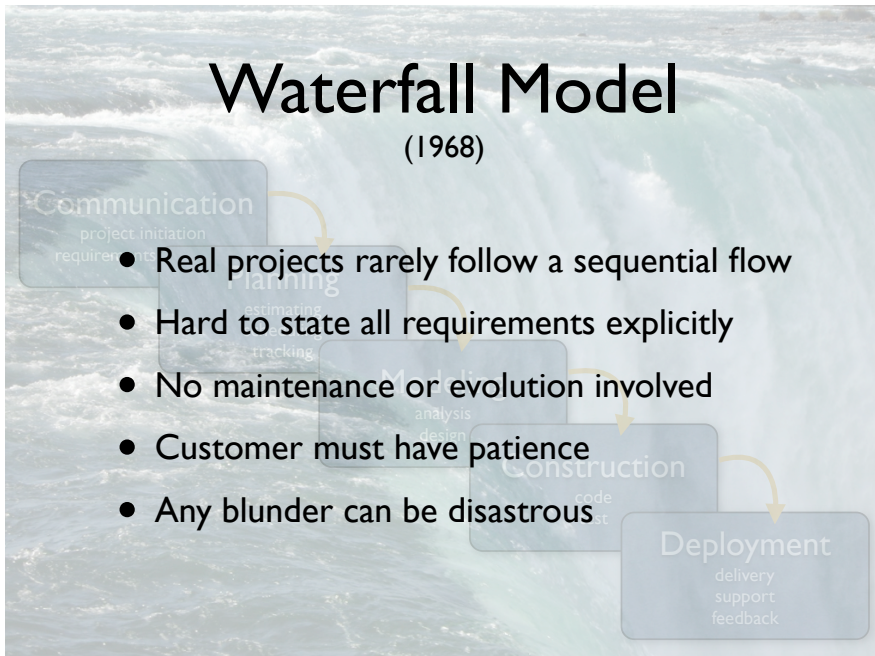
analysis
design

Construction

code

Deployment

delivery
support
feedback

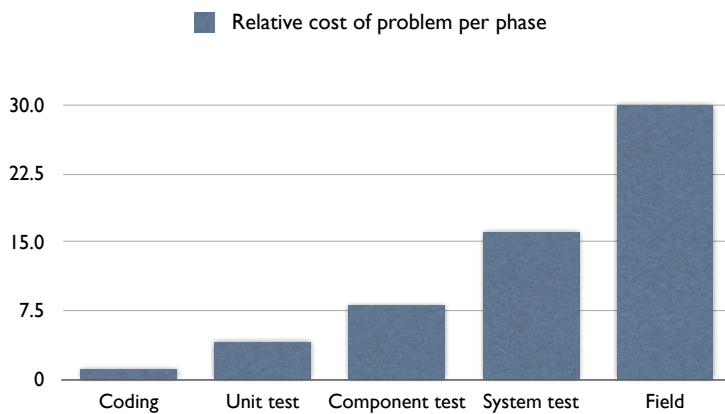


Boehm's first law

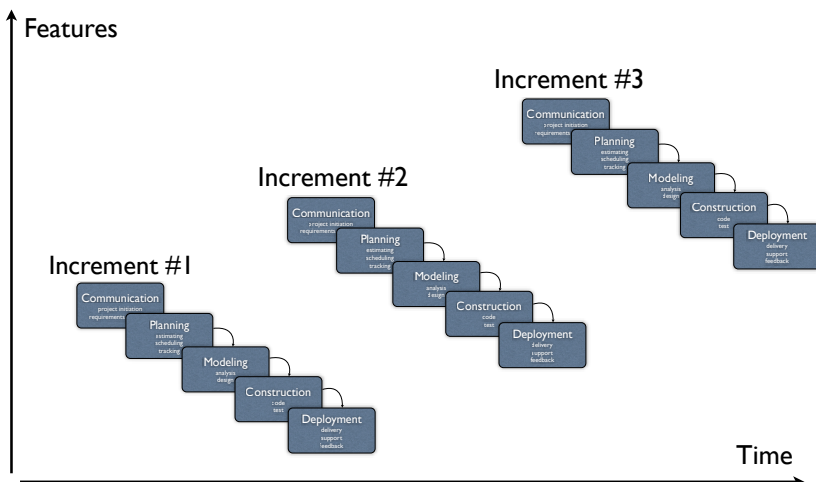
Errors are most frequent during *requirements* and *design* activities and are the more expensive the later they are removed.

This and other laws are found in Endres/Rombach: Handbook of Software and Systems Engineering. Evidence: Several studies before 1974

Problem Cost



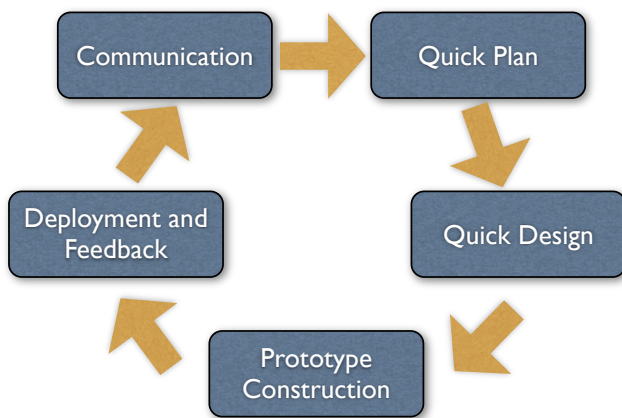
Incremental Model



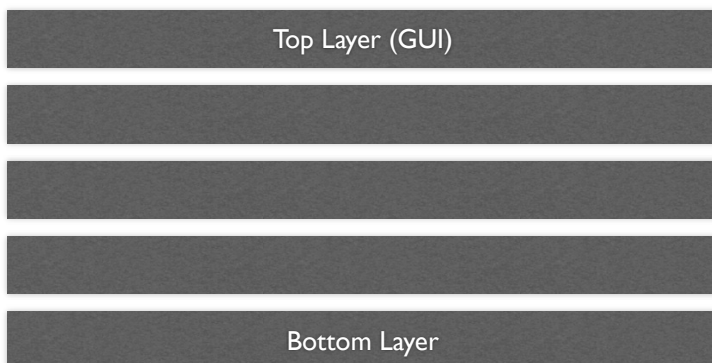
Incremental Model

- Each linear sequence produces a particular “increment” to the software
- First increment typically core product; more features added by later increments
- Allows flexible allocation of resources

Prototyping



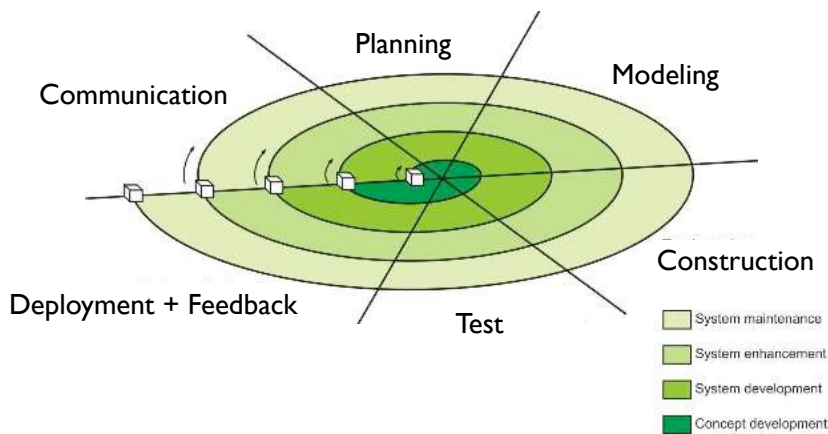
Prototypes



Prototypes

- A *horizontal prototype* tests a particular *layer* (typically the GUI) of the system
- A *vertical prototype* tests a particular *functionality* across all layers
- Resist pressure to turn a prototype into a final result!

Spiral Model (1988)

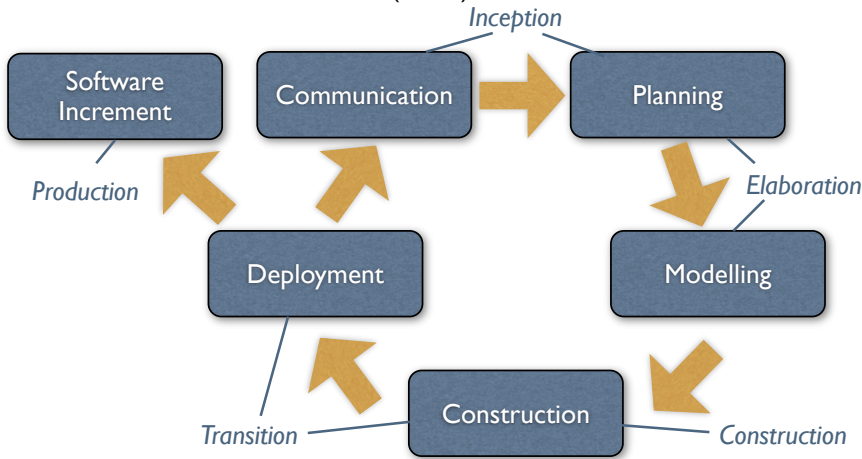


Spiral Model

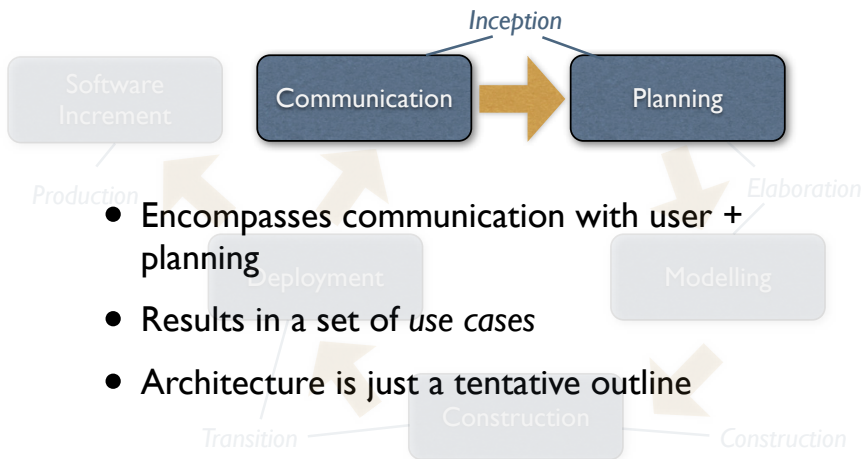
- System is developed in series of evolutionary releases
- Milestones for each iteration of the spiral
- Process does not end with delivery
- Reflects iterative nature of development

Unified Process

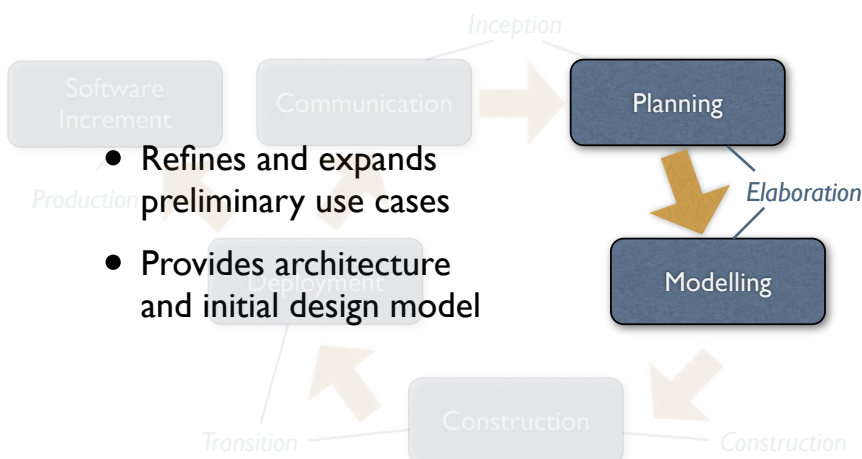
(1999)



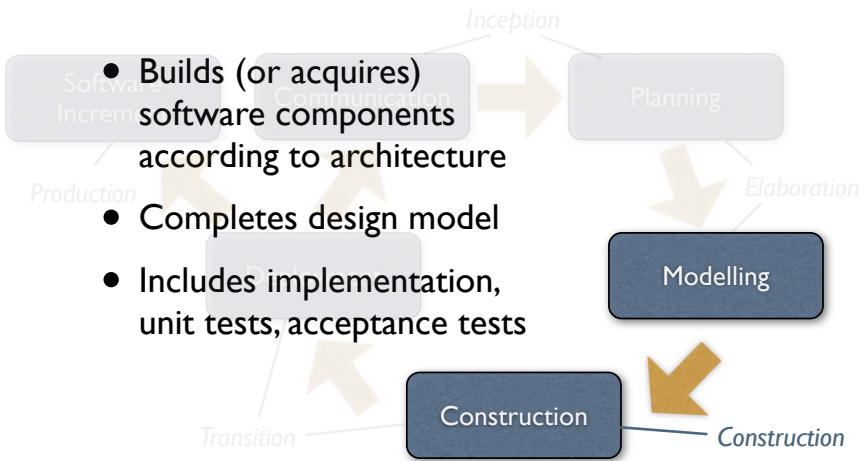
Inception



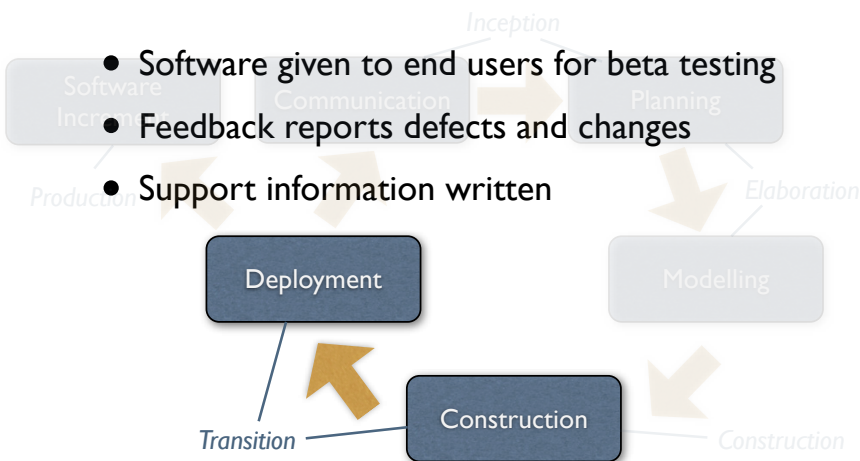
Elaboration



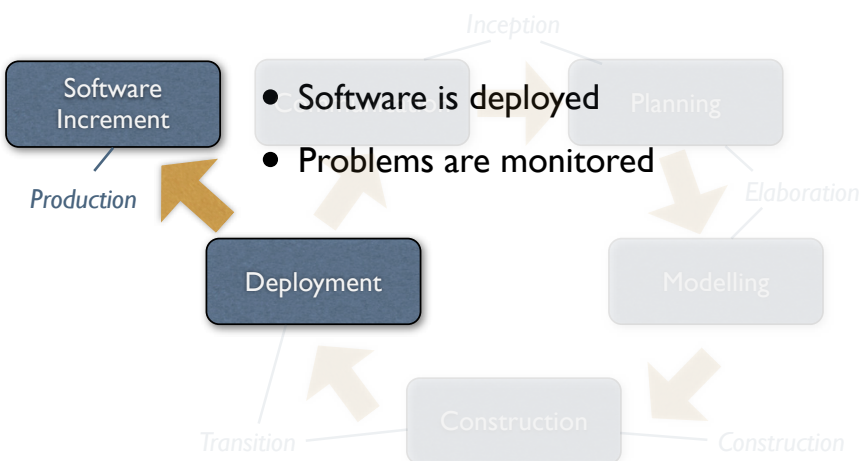
Construction



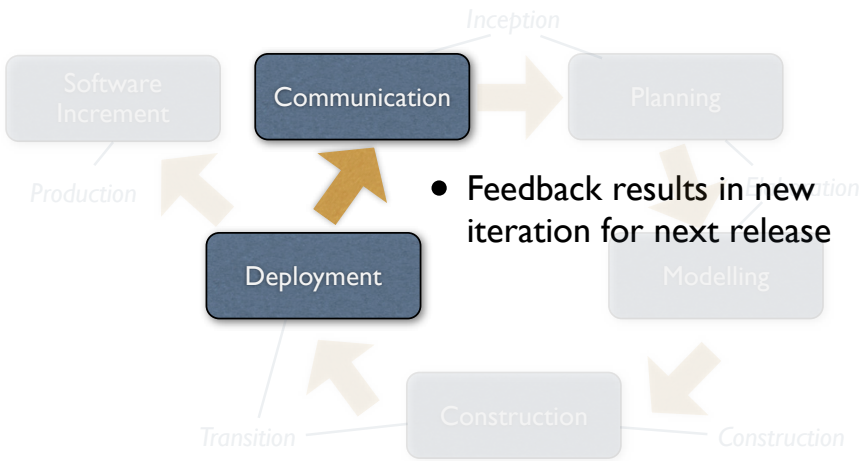
Transition



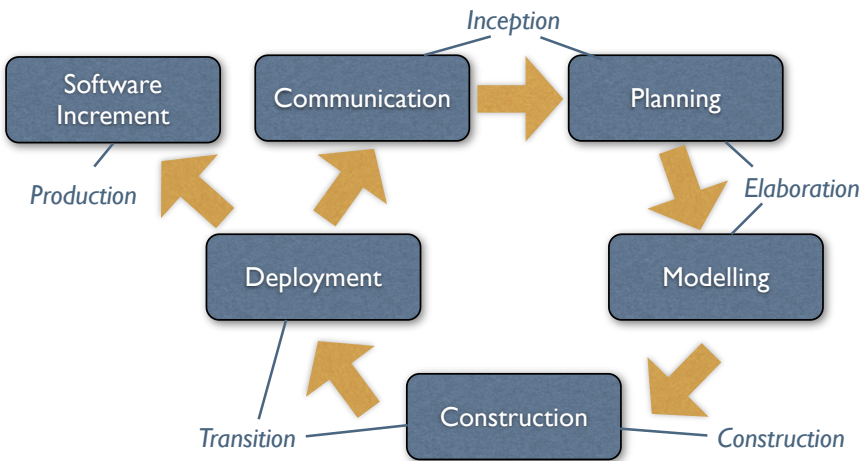
Production



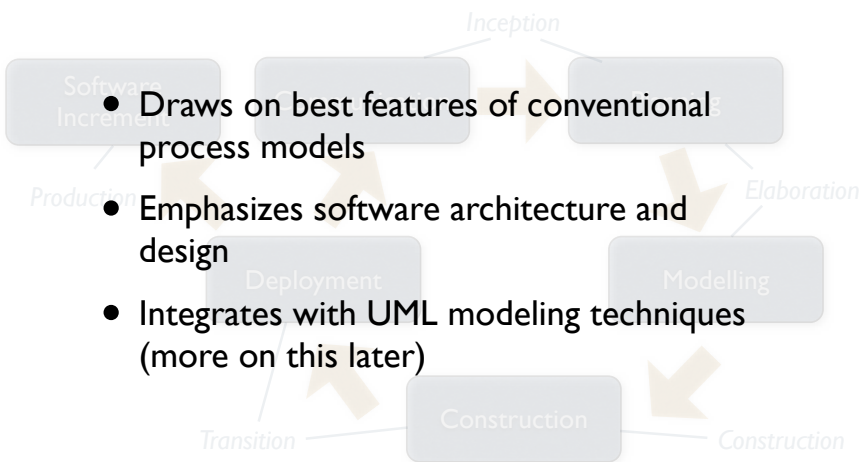
Re-Iteration



Unified Process



Unified Process





If a traditional process is like a battleship, protected against everything that might happen...



an agile process is like a speedboat, being able to change direction very quickly

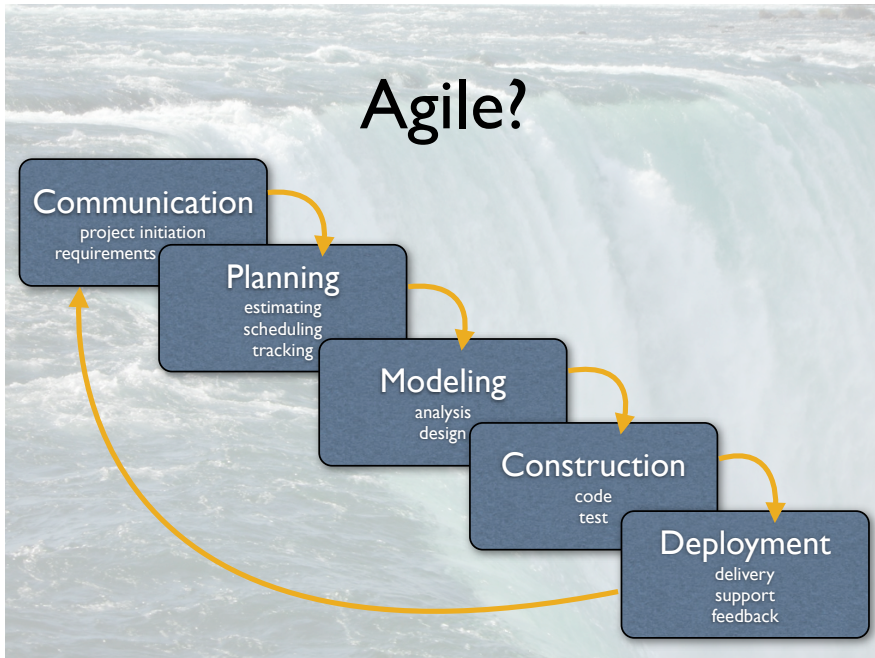
Agile Alliance

Manifesto for Agile Software Development (2001)

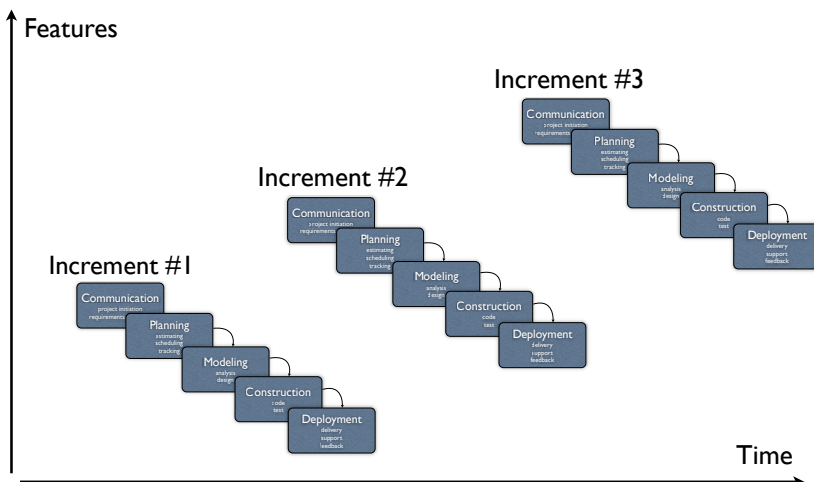
- Individuals and activities over processes and tools.
- Working software over comprehensive documentation.
- Customer collaboration over contract negotiation.
- Responding to change over following a plan..

What is Agile Development?

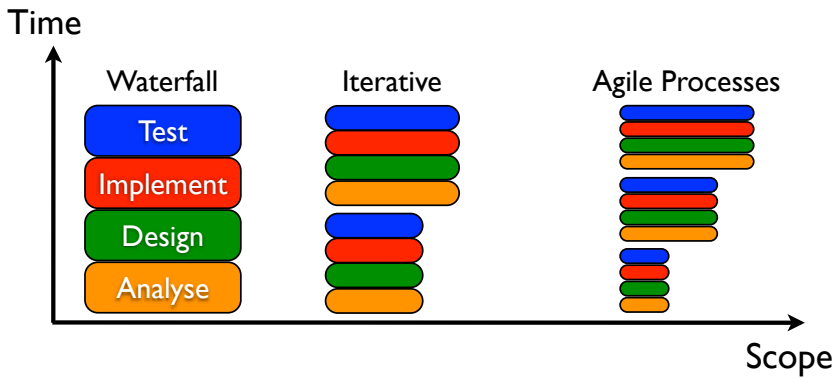
- Fast development? Hacking? Prototyping? Uncontrolled fun? Programmer heaven?
- Agility = ability to react to changing situations quickly, appropriately, and effectively.
 - notice changes early
 - initiate action promptly
 - create a feasible and effective alternative plan quickly
 - reorient work and resources quickly and effectively



Incremental Model



Agile Processes



Credits: Prof. Bodik

Agile vs. Plan-driven

Agile

- Low criticality
- Senior developers
- Requirements change very often
- Small number of developers
- Culture that thrives on chaos

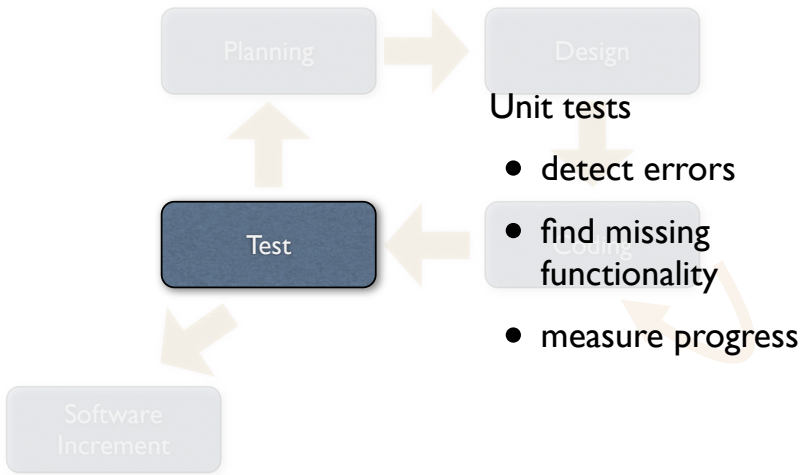
Plan-driven

- High criticality
- Junior developers
- Requirements don't change too often
- Large number of developers
- Culture that demands order

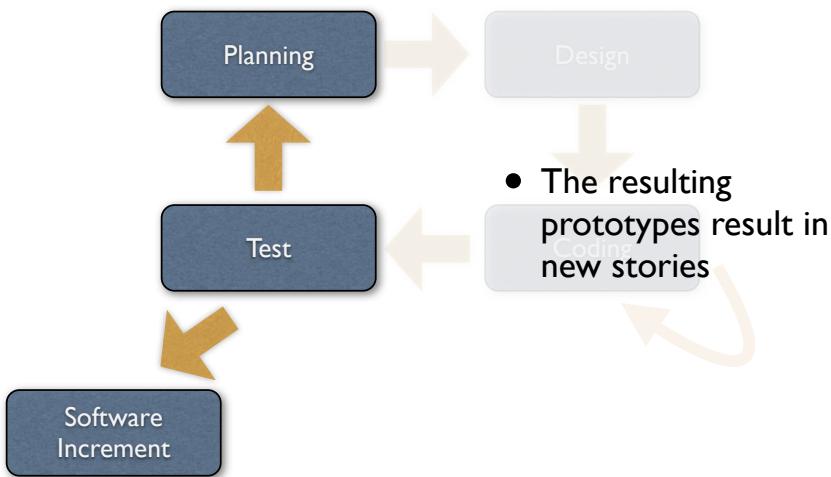
What is an Agile Process?

- Difficult to predict which requirements will persist or change in the future.
- For many types of software, design and development are interleaved.
- Analysis, design, construction, and testing are not as predictable.

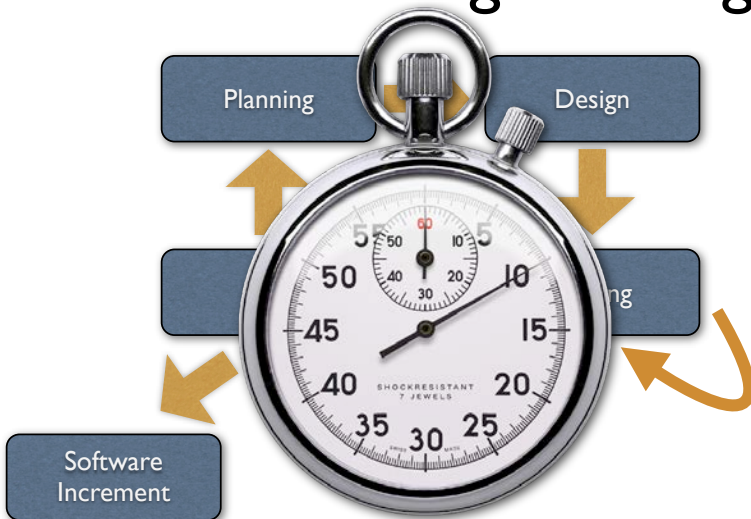
Testing



Extreme Programming

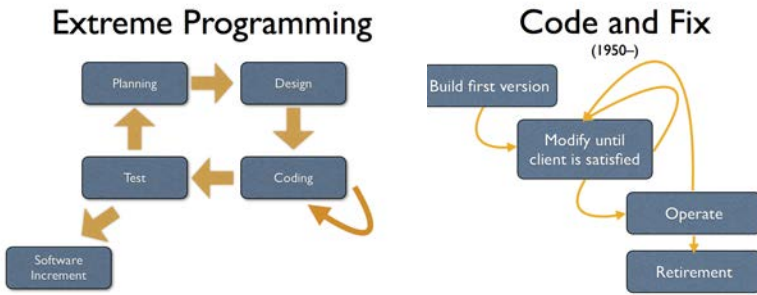


Extreme Programming



Extreme Programming is fast – with multiple deliverables per day!

Spot the Difference



So, aren't agile techniques just "code and fix" in disguise? Why not? (Hint: Think about explicit requirements, and explicit quality assurance)

Scrum



Scrum = iterative and incremental [agile software development](#) method for managing software projects and product or application development. In rugby, a [scrum](#) refers to the manner of restarting the game after a minor infraction.

Scrum

- An iterative and incremental agile software development method for managing software projects and product or application development.
- Small working teams to maximize communication, minimize overhead and maximize knowledge sharing.
- Adaptable to technical and business changes.
- Yields frequent software increments that can be inspected.

